

HEALTH PROTECTION TEAM SERVICE PLAN 2025/26

Housing & Environmental Health Service

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Health Protection Team Service Plan 2025/26

1.0 Executive Summary

- 1.1 This annual Health Protection Team Service Plan is produced in accordance with the requirements of the Food Standards Agency (FSA) and the Health and Safety Executive (HSE). It reflects on the achievements and performance of the Team for the year 2024/25, and identifies the work currently being undertaken and planned for 2025/26. Whilst the focus of this plan is food hygiene and health and safety regulatory work to satisfy the overseeing national authorities, for completeness it also covers other competing functions of the team.
- 1.2 During 2024/25 the Health Protection Team completed 352 (91%) programmed food hygiene interventions that were due in the year. This represents an increase of 6% on the completion rate compared to the previous year. However, the target completion rate of at least 95% has not been possible to achieve again because of a larger than normal number of inspections in the last two quarters of the year. In addition to the programmed interventions, a further 206 unplanned interventions were completed. Firstly, there were those overdue from the 2023/24 inspection year. Secondly, there were unplanned inspections resulting from newly registered businesses, and existing businesses where there had been a change of food business operator. Thirdly, there were unplanned re-inspections arising from requests from businesses, and finally inspections relating to renewal of street trading consents.

The carry forward of programmed interventions into 2025/26 is 35 which is a reduction from 50 at the end of March 2024. In addition, 24 unrated new businesses that were open on 31st March 2025 had not been inspected and carry forwards. A further 37 had registered but not opened as of 31st March 2025.

1.3 The team took 64 food, water or environmental samples from food businesses which a reduction from last year. This was partly due to some businesses that historically were part of the sampling programme closing and to provide more time to recover some of the intervention deficit. Of the samples taken 6% were unsatisfactory for microbiological contamination resulting in re-sampling and investigation, and 23% were of imported food.

2.0 Introduction

2.1 Scope and Aims of the Health Protection Team

- 2.2 The work of the team is principally focused on statutory duties and powers, to protect, maintain and improve standards of food hygiene and health, safety and welfare for workers, visitors and residents of the borough. The work also covers a variety of licensing and registration functions, including street trading, skin piercing, hairdressing, and some animal welfare licensing. The scope of the work covers all businesses for which the Council is the statutory enforcement authority, for example food businesses, offices, warehouses, leisure facilities, care establishments, shops, builder's merchants, and animal boarding establishments.
- 2.3 The aim of the food hygiene regulatory service is to ensure that food businesses operating in Test Valley produce and sell safe food, by complying with legislation and adopting best practice to control the risks to health that may be associated with food storage, preparation, processing, and handling. This helps promote a high level of public confidence in the safety of food prepared, handled and sold in the borough, including by participating in the national food hygiene rating scheme (www.food.gov.uk/ratings) and encouraging businesses to display their rating.
- 2.4 The aim of the health and safety regulatory service is to protect and improve the health, safety, and welfare of those affected by work activities (whether as employees, volunteers, or

the public) in the borough, by ensuring risks in the changing workplace are managed properly. This is in line with the 'Statement of commitment between: Local Authority and HSE Regulatory Services' published at: https://www.hse.gov.uk/lau/statement-commitment-local-authority-and-hse.pdf

2.5 In meeting the aims set out in paragraphs 2.3 and 2.4 above, the team supports the Council's Corporate Plan 2023 to 2027, to "support our communities to thrive" and the Housing & Environmental Health Service Plan 2025/26. This approach feeds into our corporate ambitions in a range of ways, including within the corporate priorities to grow the potential of our town centres, our communities, our people, and our local environment. The team also delivers statutory functions in accordance with the Council's values. This is achieved through trying to work with businesses to educate and support them in the first instance, and ensuring any regulatory action is taken in a proportionate way. This Service Plan contributes directly to the corporate aims of the Council.

2.6 Achievements in 2024/2025

- 2.7 The team completed 91% of programmed food hygiene interventions (352 in total) by the end of the year. An intervention is either a physical inspection or, in the case of a proportion of low-risk establishments, a review against a self-assessment questionnaire.
- 2.8 In addition to the 352 programmed food hygiene interventions, the team carried out an additional 206 unplanned food hygiene interventions.
- 2.9 The percentage of food businesses 'broadly compliant' with food hygiene law is 93%, which represents a high rate of compliance across the borough and is identical to last year.
- NB: Officers use a national scoring scheme in the Food Standards Agency's Food Law Code of Practice to score food businesses depending on what type of food they handle, the type of establishment they are, their customer base, and how compliant they are with food hygiene legislation. The score determines when the business is next inspected. The compliance scores are divided into hygiene, structure, and confidence in management. Businesses are 'broadly compliant' where they score 10 or fewer points for each of these criteria.
- 2.10 Of food businesses that have been inspected and rated 97.5% achieved a food hygiene rating of either 4 (good) or 5 (very good) out of 5 which is a 0.5% decrease on last year. The proportion of businesses rated 2 (improvement necessary), 1 (major improvement necessary) or 0 (urgent improvement necessary), which are the lowest ratings, remains at a very low level of just 0.7% which is a fractional increase on last year. This enables residents and others who wish to dine out in Test Valley to identify those businesses that are offering the highest food hygiene standards, and perhaps more importantly, those found not to be upholding the highest standards.
- 2.11 The response time target for 95% of service requests receiving a first response within three working days was met.
- 2.12 The team took 64 food, water and environmental (i.e. swab) samples from food businesses to monitor the microbiological safety of foods and food/hand contact surfaces. Samples were taken mainly for routine surveillance from high-risk establishments. Of the samples taken, 4 were unsatisfactory for microbiological contamination resulting in some resampling and advice being given to the food businesses. Of the 64 samples, 23% were of imported food which exceeds the target of at least 10% for that element.
- 2.13 The team continued with the health and safety Primary Authority Partnership between the Council and Merityre (Specialists) Ltd of Andover.

2.14 The team actively supported the Council's emergency out of hours service with officers responding on behalf of the Council when out of hours calls relating to Environmental Health matters were received. The team also supported the Council's Emergency Planning service with four officers fulfilling the role of Incident Liaison Officer in case of a major emergency in the borough.

2.15 Key Challenges for 2025/26

- 2.16 The key challenge will be to try and complete all the programmed food hygiene interventions including those carried forwards from last year by 31st March 2026. On 31st March 2025 of the 35 interventions carried forwards all bar one was in the lowest risk categories of D or E.
- 2.17 The progress with this work will determine the extent of service the team will be able to provide in other regulatory areas it is responsible for. The focus on reducing the food inspection deficit is likely to mean that there will be less capacity than otherwise in other areas of work.
- 2.18 The ability to respond with the resources available to new legislation and the statutory guidance issued, whilst continuing to provide a high quality service to businesses and members of the public, will remain an ongoing challenge. In particular, meeting the prescriptive requirements of the Food Law Code of Practice. It may be necessary as in the last year to engage a small amount of contract support.
- 2.19 On 1st April 2025 there were 414 programmed food hygiene interventions scheduled to be completed by 31st March 2026 plus 35 carried forwards from last year. In addition, there will be inspections of new businesses to undertake, of which 61 are already carried forwards into the year.
- 2.20 Table 1 below shows the change in the number of food businesses over the last 5 years, the number of programmed and unplanned inspections completed, and the number of programmed interventions due.

Table 1 – Change in the number of food businesses and inspection demands

	2020/21	2021/22	2022/23	2023/24	2024/25
Total number of registered food businesses	1,119	1,190	1,177	1,164	1,181
Programmed and unplanned inspections and audits completed (excluding low risk self- assessment questionnaires)	187	438	502	462	511
Number of food hygiene interventions due at 1 st April of the following year (including overdue but excluding unplanned that arise in the year)	531	659	559	528	449

- 2.21 The national food hygiene rating scheme web site requires regular updating following inspections to reflect the results of the visit. In addition, requests from food business operators for re-visits (with the intention of achieving an improved food hygiene rating) and appeals against food hygiene ratings generates some added work for the team. In 2024/25 there were 12 revisits requested, and 2 appeals adjudicated against a rating given. Of the requested revisits 11 had improved and in one case the rating remained the same. Of the appeals, in all cases the ratings were improved.
- 2.22 Maintaining an acceptable health and safety service, in accordance with the Health and Safety Executive's National Local Authority Enforcement Code, remains a priority area for the team. However, this will continue to prove difficult to achieve in 2025/26 due to the food hygiene intervention programme.

2.23 **Performance for 2024/25**

2.24 <u>Programmed Food Hygiene Intervention Rates (corporate target 95%)</u>

Quarter 1: 67% completed in the quarter

Quarter 2: 88% completed in or before the quarter

Quarter 3: 77% completed in or before the guarter

Quarter 4: 78% completed in or before the quarter

Annual Rate: Some of the shortfalls in each quarter were eventually done such that 91% of inspections due in 2024/25 were completed by 31st March 2025.

2.25 Enforcement

Food Hygiene: Four establishments were served with Hygiene Improvement Notices. The low level of regulatory enforcement serves to underscore the effectiveness of a supportive approach that seeks to help local businesses. This is good for local businesses, residents and visitors. It also results in the delivery of more cost effective services for the Council by reducing the amount of legal action necessary to ensure standards are being met.

Health and Safety: Twelve health and safety Improvement Notices were served largely for gas and/or electrical safety in catering establishments. One health and safety Prohibition Notice was served for a laser machine.

2.26 Service Demands

The profile of businesses for both food hygiene and health and safety is detailed in Tables 2 and 3 overleaf. Table 4 then details the programmed and reactive work undertaken in 2024/25.

Table 2 – Profile of food businesses (as of 31st March 2025)					
Premises Category	No. of Premises	Minimum Inspection Frequency set by FSA			
Premises rating A	1	6 months			
Premises rating B	29	12 months			
Premises rating C	171	18 months			
Premises rating D	428	24 months			
Premises rating E	446	36 months – either inspected or self-assessment questionnaire sent.			
Unrated	61 (NB: only a proportion of which were open and trading on 31.03.25)				
Premises outside the inspection programme – mainly businesses that are very low risk and regulated by Trading Standards or registered elsewhere but trade in Test Valley.	45				
TOTAL	1,181				

NB: If a food business is rated category A or B, and so inspected more frequently, it can reflect very poor food hygiene standards. However, it may reflect that a particular type of high-risk food processing is being done, or that vulnerable groups are being served, and so is not simply a measure of standards, but a reflection of risk. Incorporated in the 1,181 businesses are 9 establishments approved under EC Regulation 853/2004 (e.g. manufacturers of dairy products, fishery products etc). These can require a higher resource input than caterers/retailers. This is because of the more specialist nature of the inspection and additional sampling demands.

Table 3 – Profile of food businesses included in the national food hygiene rating scheme (as at 4 th April 2025)					
Food Hygiene Rating	Number of Businesses	%			
5 (very good)	832	88.7			
4 (good)	83	8.8			
3 (generally satisfactory)	17	1.8			
2 (improvement necessary)	4	0.4			
1 (major improvement necessary)	3	0.3			
0 (urgent improvement necessary)	0	0			

NB: Not all food businesses are included in the scope of the food hygiene rating scheme. Businesses who do not serve the final consumer are excluded, such as some manufacturers, packers, importers etc. The table above profiles the number of businesses that are included in the food hygiene rating scheme and have been rated. Businesses not included in this profile are those excluded or exempt from the scheme, and those unrated awaiting inspection either because they are new businesses, or because they are an existing business where there is a new food business operator.

Work Activity	Food Hygiene	Health & Safety
Food hygiene programmed interventions completed (physical inspections and low risk self-assessment questionnaires)	352	
Number of food businesses programmed for inspection found to no longer be operating	62	
Unplanned food hygiene inspections	206	
Complaints received about hygiene of premises/practices including alleged food poisoning	86	
Food complaints received (i.e. where extraneous matter was alleged to have been found in food)	12	
Infectious disease notifications received	187	
Food/water/environmental samples taken	64	
Sampling visits other than sampling conducted at an inspection	8	
Advisory visits	7	
Food hygiene surveillance remote contacts to ascertain information about newly registered businesses before being inspected	140	
Enforcement notices served	4	13
Prosecutions taken	0	0
Simple cautions issued	0	0
Food health certificates issued for exported food	122	
Appeals against a food hygiene rating	2	
Requests for a re-visit under the food hygiene rating scheme	12	

Referrals from a Border Inspection Post that illegal consignments of either products of animal origin or food not of animal origin have entered the borough.	0	
Targeted health and safety contact with businesses (i.e. not face to face) to educate, advise or engage duty holders.		4
Number of workplace health and safety complaints and enquiries investigated		29
Notifications under the Reporting of Injuries, Diseases and Dangerous Occurrences Regulations (RIDDOR)		61
Number of RIDDOR notifications that met the criteria for mandatory investigation		8
Revisits following an earlier intervention to confirm action previously required has been completed	25	2
Number of annual street trading consents issued (NB: most are traders with regular pitches, but a few are for short term events)	20	

2.27 Work for 2025/2026

2.28 The work for 2025/26 is detailed in the Food Hygiene Intervention Plan (Appendix 1) and Health and Safety at Work Intervention Plan (Appendix 2).

3.0 Policy Context and Regulatory Framework

- 3.1 This Health Protection Team Service Plan reflects the priority the Council places on the health and safety of residents and visitors to the borough. It is produced to outline the work of the Council in respect of food safety and workplace health and safety, setting out a clear plan that demonstrates how statutory obligations will be delivered.
- 3.2 The Service Plan has been produced with due regard to the requirements of the Food Standards Agency's Framework Agreement on Official Feed and Food Controls, the Food Law Code of Practice (England), the Health and Safety at Work etc Act 1974, and the Health & Safety Executive's National Local Authority Enforcement Code.
- 3.3 The plan reflects the role of the Health Protection Team, which provides the Council's food safety, occupational health and safety, and infectious disease control regulatory services through the use of multi-skilled officers. By combining disciplines this Service Plan illustrates the effective use of resources through integration, yet at the same time satisfying the needs

of the two key central authority stakeholders. Whilst the primary function may be regulatory, the service is delivered in a customer focused, customer friendly way, with an emphasis on supporting local businesses while holding residents' needs at the heart of our forward planning.

- 3.4 The Service Plan feeds into the Council's Corporate Plan and supports the Council to meet a number of corporate aims, including within the growing potential of our town centres, communities, people and the local environment priorities.
- 3.5 In addition to this Service Plan, other published documentation relating to the work of the Team is available at the links below.
- 3.6 Environmental Health Enforcement Policy

http://www.testvalley.gov.uk/business/licensingandregulation/enforcement-policy-environmental-health

This document also sets out how the Team reflects the requirements set out in the Regulators' Code.

3.7 Food and Food Premises Complaints Policy

http://www.testvalley.gov.uk/business/licensingandregulation/foodsafety/making-food-complaint/

3.8 Food, Water and Environmental Sampling from Food Businesses Policy http://www.testvalley.gov.uk/business/licensingandregulation/foodsafety/food-sampling/

3.9 Fees and charges

https://www.testvalley.gov.uk/business/licensingandregulation/licensing/adviceinformation/sc hedule-fees-charges

4.0 Background

- 4.1 Profile of the Borough of Test Valley
- 4.2 The population of Test Valley is estimated to be 127,000 and the borough encompasses 62,758 hectares. It is rural with two principal towns Andover in the north and Romsey in the south. The Council has a Cabinet structure with a Leader of the Council, Deputy Leader and Portfolio Holders. The activities of the Health Protection Team are represented by the Housing and Environmental Health Portfolio Holder.

4.3 The Health Protection Team

- 4.4 The team is based at the Council's offices at Beech Hurst, Weyhill Road, Andover, Hampshire SP10 3AJ. Office hours are Monday Friday 08:30 17:00 (16:30 on Friday), although due to the nature of the food hygiene work in particular, evening and weekend working is routinely undertaken. Some of the team also participate in the Environmental Health emergency out of hours service which is accessible out of office hours every day of the year. Access to the Council Offices is not routinely possible outside of office hours, particularly at weekends. However, officers do have remote electronic access to the Environmental Health database.
- 4.5 The team is part of the Environmental Health Business Unit headed by the Environmental Health Manager within the Housing and Environmental Health Service. The Principal Environmental Health Officer (Health Protection) leads the team and is the Council's designated Lead Food Officer under the Food Law Code of Practice (England) reporting to the Environmental Health Manager. Managed by the Principal Environmental Health Officer

are three Senior Environmental Health Officer posts and one Health Protection Officer post. One of the former posts is occupied part-time.

5.0 Objectives of the Health Protection Team

- 5.1 The team aims to carry out an annual programme of targeted food hygiene interventions of businesses in accordance with the Food Standards Agency's Food Law Code of Practice.
- 5.2 Food businesses are rated under the Code of Practice from A to E which determines when the next inspection is due. Category A is the highest risk and inspected at least every 6 months. Category E is the lowest risk and subject to an intervention at least every 3 years which may be by use of an alternative enforcement strategy allowed for in the Code (see 5.5 below). There is a corporate performance target to complete at least 95% of all programmed food hygiene interventions due per quarter and each year. Programmed interventions may be deferred with the authority of the Principal EHO when there are circumstances beyond control that mean the visit cannot be made when due, e.g. businesses that only open seasonally.

5.3 Approach to Food Hygiene Re-visits

5.4 Businesses will be re-visited in accordance with the broad criteria set out in the Environmental Health Enforcement Policy. A re-visit will be undertaken where there is a compliance score of 15 or higher for hygiene and/or structure, and/or a score of 20 or higher for confidence in management/control procedures.

5.5 Alternative Enforcement Strategies

- 5.5.1 Instead of being physically inspected, category E low risk businesses may be sent a self-assessment questionnaire instead to free up officer time to enable greater focus on higher risk and low rated businesses. The team will use this approach in accordance with the below strategy.
- 5.5.2 Where the last intervention was a physical inspection, the business will be sent a self-assessment questionnaire. The exceptions to that will be where the officer feels that a questionnaire is not appropriate, either because of the nature of the business (e.g. a microbrewery) or where there might be public expectation that the business is physically inspected (e.g. a school servery). In those cases, a physical inspection will still be undertaken.
- 5.5.3 Where the last intervention was a self-assessment questionnaire and remains an E, sending a further questionnaire in 3 years time may be done again (subject to 5.5.4 below). However, in those cases if that business remains an E and then comes round in a further 3 years for another intervention it must be physically inspected then (i.e. no more than 2 consecutive interventions may be done by self-assessment questionnaire).
- 5.5.4 If the business received a self-assessment questionnaire last time and remained an E, it will be physically inspected the next time if the type of food/method of handling score is 10 points or more, or if any of the compliance scores are 10 points or more.

5.6 Approach for New Food Business Establishments

5.6.1 When information is received that a new food business establishment has opened or is about to open (e.g. receipt of a food premises registration form), the business will be entered on to the commercial premises database and allocated for an unplanned inspection. The aim is to inspect new establishments within 28 days of opening, but this will be dependent on resources, and the volume and public health priorities of other work at the time. If a physical inspection is not possible within that timeframe an officer will, where appropriate, do a remote food hygiene surveillance contact with the food business operator.

5.7 Approach to Primary Production Work

- 5.7.1 Primary production sites (e.g. game larders dealing with in-fur/in-feather game, growing crops such as watercress beds) fall to Hampshire County Council Trading Standards to regulate. However, where such sites undertake any processing (e.g. manufacturing of game meat, washing and bagging of watercress) these will be included in the inspection programme.
- 5.8 The team will respond to and investigate as appropriate all service requests regarding food safety and food hygiene in businesses, with a first response target of no more than three working days.
- 5.9 The team will respond to and investigate as appropriate all service requests about workplace health and safety and public health, with a first response target of no more than three working days.

5.10 Approach to Sampling

- 5.10.1 A food, water and environmental (i.e. swabs) sampling programme in food businesses will be implemented. Much of this is focussed on manufacturers/processors in the borough, and some on businesses with a low rating under the national Food Hygiene Rating Scheme. The aim is for at least 10% of samples to be of imported food. The Council will use a suitably accredited laboratory for any examination and/or analytical work necessary. Where possible, any laboratory used will be accredited for the work under the United Kingdom Accreditation Service (UKAS), use standard or approved methodologies, and appear on the list of official food control laboratories.
- 5.11 The team will keep an as up-to-date as possible food premises register and database of commercial premises within the borough for which the Council has enforcement responsibility.
- 5.12 The national food hygiene rating scheme will be administered and the web site www.food.gov.uk/ratings updated at least every two weeks.
- 5.13 The team will participate in the national Food Standards Agency food alert scheme to ensure that contaminated food is withdrawn from sale.
- 5.14 Cases of notifiable infectious disease under the Public Health (Control of Disease) Act 1984 (as amended), and other health protection legislation for which the Council is the lead authority, will be investigated as agreed with the UK Health Security Agency.

5.15 Approach to Imported Food and other Products

- 5.15.1 The team will undertake imported food investigations within the scope of an inland authority. This will include taking samples of imported food and investigating cases of illegally imported food referred by other agencies such as the FSA or a border control post. There are a few warehouses in the borough in which imported food is stored beyond leaving the border inspection post and before onward distribution. If notification is received of a suspected illegal consignment, action will be taken to either detain and refer to Border Force or destroy or return to the country of origin. Officers will also occasionally verify the legality of imported foods found when inspecting food businesses and take action as appropriate.
- 5.16 Statutorily notifiable accidents, dangerous occurrences and cases of occupational disease will be investigated subject to a set of incident selection criteria. These criteria have been based upon those published by the HSE. The first response target is no more than three working days except for work-related fatalities which will be responded to on the day of the notification.

- 5.17 The team will manage the issuing of registrations under the Local Government (Miscellaneous Provisions) Act 1982 to those businesses and persons who undertake one of more of the following functions: acupuncture, cosmetic piercing (including ear piercing), electrolysis, semi-permanent skin-colouring, and tattooing. Hairdressers are also required to register under the Hampshire Act 1983 and relevant Byelaws. Registration of skin piercers is charged for.
- 5.18 The team will also manage the street trading consent scheme for both food and non-food businesses. All the streets in the borough are designated as consent streets so anyone wishing to trade on them requires the Council's consent. Interested parties are consulted on applications and if there are no objections then consents are issued for either six months (new applications), or twelve months (renewals). This service is charged for.
- 5.19 Export health certificates within the authorisation scope of a local authority Food Competent Certifying Officer (non-veterinary), and supporting attestations for food exporting businesses, will be provided as necessary. These services are charged for.
- 5.20 The team will act as a consultee in three ways. Firstly, as the statutory consultee for premises licence applications under the Licensing Act 2003. Secondly, as a consultee for certain planning applications. Thirdly, as a consultee for street trading consent applications.
- 5.21 The team undertakes a small amount of zoo licensing work for the two premises that require a zoo licence in the borough, and if necessary should there be any work in relation to dangerous wild animals that need licensing.
- 5.22 Officers will also be provided to support the Environmental Health emergency out of hours service, and act as Incident Liaison Officers in the event of a major emergency.
- 5.23 The team will provide advice and information to the public, and meet the needs of businesses, regarding health protection work.
- 5.24 The team will enforce the law fairly in accordance with the Environmental Health Enforcement Policy.

6.0 Resources

- 6.1 As of 1st April 2025 the Health Protection Team had 5 posts allocated as below.
 - 1 full time equivalent Principal Environmental Health Officer occupied fulltime and responsible for the day-to-day management of the team. The officer is also the Council's designated Lead Food Officer under the Food Law Code of Practice.
 - 3 (Senior) Environmental Health Officers one of these is occupied on a parttime basis and two are full-time.
 - 1 (Senior) Environmental Health Officer/(Senior) Health Protection Officer occupied from the end of April 2024 on a full-time basis by a Health Protection Officer.
- 6.2 Appendices 1 and 2 provide an estimate of the working days allocated for the work in 2025/26.

- 6.3 The full time equivalent (FTE) breakdown for food, health and safety, and registration/licensing work, including the managerial element, allocated and occupied for 2025/26 is as below.
 - Food hygiene allocated 4
 - Food hygiene occupied 4
 - Health and safety and registration/licensing work allocated 0.8
 - Health and safety and registration/licensing work occupied 0.8
- 6.4 The overall net service-controlled expenditure of the Health Protection Team for 2024/25 was £391,270 with an income of £21,655 being generated. The estimated service controlled net budget for 2025/26 is £383,010 containing an estimated income of £22,360.
- 6.5 The authority remains committed to providing funds for laboratory analysis, equipment, information resources, and the training of officers to enable effective food and health and safety regulation.
- 6.6 Section 19(1) of the Health and Safety at Work etc. Act 1974 provides that any local authority, which is an enforcing authority under the Act, must appoint officers who have suitable qualifications for their duties. Likewise, the FSA Framework Agreement and Food Law Code of Practice define the competencies, experience and qualifications needed for officers to be authorised to undertake food hygiene enforcement work.
- 6.7 The Council is committed to ensuring that officers undertaking the above responsibilities have the required qualifications, skills, experience, and competencies commensurate with their work requirements. Competence will be assessed on an on-going basis. Officers will receive on-going annual training (both external and internal) to ensure consistent interpretation of legislation, codes of practice and national guidance. In addition, their work will be monitored by a combination of accompanied inspections, file monitoring and other case reviews by the Principal EHO.
- 6.8 The Council ensures that all officers authorised to carry out food hygiene and health and safety regulatory work receive structured on-going training, which is managed, assessed and recorded. The training received includes new legislation, policies, procedures and practices, and relevant technological developments. The aim is to provide a minimum ongoing training of at least 20 hours per year based on the principles of continuing professional development (CPD). Registered Environmental Health Practitioners of the Chartered Institute of Environmental Health are obliged to undertake at least 20 hours CPD per year, with Chartered Environmental Health Practitioners 30 hours CPD per year. Officer training needs may be delivered by both external courses and in-house training and are identified through team meetings and annual performance appraisals.
- 6.9 Health Protection Team officers have a range of competencies as reflected in Table 5 overleaf.

Table 5 – Matrix of Health Protection Team officer competencies as of 1 st April 2025					
Officer Competency	Principal EHO	Senior EHO	Senior EHO	Senior EHO	Health Protection Officer
Prosecution Experience	Yes	Yes	Yes	Limited	No
Food Safety Act 1990 (as amended) & Food Safety and Hygiene (England) Regulations 2013 – full authorisation	Yes	Yes	Yes	Yes	Restricted
Hazard analysis and critical control points (HACCP)	Yes	Yes	Yes	Yes	Yes
Imported and Exported Foods	Yes	Yes	Yes	Yes	No
Health & Safety at Work etc Act 1974 – full authorisation	Yes	Yes	Yes	Yes	No
Public Health (Control of Disease) Act 1984 (as amended) and Health Protection (Local Authority Powers) Regulations 2010	Yes	Yes	Yes	Yes	Yes

7.0 Monitoring and Evaluation

7.1 Internal Monitoring of Health Protection Team Work

- 7.2 The Principal EHO monitors the work of the team by:
 - Direct daily supervision of all officers;
 - Monthly 1:1 meetings with officers reviewing all their current cases and forth-coming work;
 - Regular team meetings;
 - Annual performance appraisals, identifying training and development issues and setting work objectives;
 - A planned programme of internal monitoring activities, principally consisting of accompanied inspections, file and database monitoring, checking of statutory notices and investigation cases;
 - In-house training sessions.

7.3 Corporate Monitoring/Performance Management

- 7.4 The team performance contributes to performance indicators which are reported to the Environmental Health Manager, Head of Service and the Council's Performance Board which monitors them quarterly. These indicators are as below.
 - Responding to complaints/service requests within 3 working days In 2024/25 over 95% of service requests were responded to in no more than 3 working days (Corporate Target 95%);
 - Food hygiene programmed intervention rate in 2024/25, once accounting for businesses that were due an inspection but which ceased trading during the year, 387 programmed interventions were due to be done of which 352 were completed 91% achieved.
- 7.5 When variations from the Service Plan are identified they are routinely reported by the Principal EHO to the Environmental Health Manager, and when quarterly performance indicator statistics are being collated.
- 7.6 Where performance is identified as below target, this is discussed as part of exception reporting at the quarterly Performance Board including identified strategies and plans to get performance back on track.

7.7 External Peer Review/Audit/Liaison Groups

- 7.8 The team takes part in any peer review activities co-ordinated through the Joint Hampshire and Isle of Wight Food Advisory Committee/Health and Safety Advisory Group.
- 7.9 The team's performance is also assessed through the annual statistical monitoring returns made to the FSA and the HSE.
- 7.10 The Principal EHO represents the team at the Joint Hampshire and Isle of Wight Food Advisory Committee/ Health and Safety Advisory Group. There are usually four meetings per year. Representation is also provided to any sub-groups such as the Hampshire and Isle of Wight Infectious Disease Forum, Hampshire and Isle of Wight Sampling Group, and Special Treatments Sub Group. The purpose of these groups is, in part, to try and ensure that work is undertaken consistently across neighbouring authorities.

Proactive Interventions

Work Area	Reason/s	Estimated Resources	Output/Outcomes
Food Hygiene Intervention Programme 414 programmed interventions of businesses that fall for intervention between 1st April 2025 and 31st March 2026 in accordance with the inspection rating scheme.	Statutory Code of Practice requirement identified by the FSA.	Inspectors: 277 days for preparing for and undertaking inspections, and post inspection administration. Manager: 83 days management time to allocate and monitor programme and inspect.	414 completed programmed interventions. Increased compliance with food hygiene legislation. Greater awareness of food hygiene legislation amongst food business operators and food handlers.
Re-visits to Food Businesses following a Programmed Inspection Estimated 40 re-visits to check upon compliance, including follow up to statutory notices	Statutory Code of Practice requirement identified by the FSA.	Inspectors: 20 days for preparing for and undertaking re-visits, and post re-visit administration. Manager: 3 days management time to monitor.	40 completed re-visits. Ensuring that written warnings and statutory Notices are complied with to improve food hygiene standards at businesses.
Food, Water and Environmental Sampling Implementing a sampling programme, and taking additional reactive samples as necessary, amounting to approximately 80 samples.	Statutory Code of Practice requirement identified by the FSA.	Inspectors: 25 days for preparing for the sampling, taking the samples and delivering to the PHE/PA laboratory, and post sampling administration. Manager: 2 days to draw up programme and monitor.	80 food, water and environmental samples. Greater awareness of food hygiene legislation amongst food business operators and food handlers.

National Food Hygiene Rating Scheme (FHRS) Administration of the FHRS to ensure that it remains as up-to-date as possible, and make changes to the scheme as required by the FSA. Adjudication of appeals.	Implementation of the Food Standards Agency's 'The Food Hygiene Rating Scheme: Guidance for local authorities on implementation and operation – the "Brand Standard".	Manager: 15 days		Ensuring that the FHRS web site is as up-to-date as possible. Ensuring that the Council fulfils it's obligations under the FHRS Brand Standard Agreement with the FSA. Ensuring businesses are rated fairly in accordance with the FHRS Brand Standard Agreement.
Statutory Returns to the FSA Compilation and submission of the annual Local Authority Enforcement Monitoring System return, and any other returns as requested by the FSA.	Statutory Code of Practice requirement identified by the FSA.	Manager: 3 days		Ensuring that the Council fulfils it's obligations to respond to requests for information from the FSA.
Total Estimated Resources for Pro	pactive Interventions in 2025/26		Inspectors: 322 da	ays
			Management: 106 days	
		Business Support	Administration: 2 days	
			Total: 430 days	

Reactive Interventions

Work Area	Reason/s	Estimated Resources	Output/Outcomes
Unplanned inspections of new food businesses (including changes to the food business operator of existing businesses), and	Statutory Code of Practice requirement identified by the FSA. To ensure that new food	Approximately 220 unplanned food hygiene inspections per year. Inspectors: 150 days preparing for and	220 completed inspections. Increased compliance with food hygiene legislation. Greater awareness of food
Undertaking 220 unplanned inspections consisting of those overdue from 2024/25, and	businesses register with the Council and are inspected as soon as possible afterwards.	undertaking the inspections, and post inspection administration.	hygiene legislation amongst food business operators and food handlers. Ensuring that written warnings
newly registered businesses, or where there are changes to the food business operator at an existing business, including		Manager: 38 days to allocate, monitor and inspect.	and statutory Notices are complied with to improve food hygiene at businesses.
follow up re-visits to check compliance.			Ensuring that the FHRS web site is as up-to-date as possible.
Complaints and other Service Requests including Infectious Disease Notifications Investigating approximately 120	Statutory Code of Practice requirement identified by the FSA. Investigations in response to information received from a	Approximately 100 complaints/service requests received per year with a target first response time of 3 days. Responding to approximately 50 infectious	100 service requests and 50 infectious diseases responded to. Positive response to service request raised by the business,
complaints/service requests (including 20 requests for re- visits under the FHRS and 5 appeals against ratings) and	complaint or other service request, suggesting poor duty holder performance, potentially significant breaches of law and/or existence of	disease notifications. Inspectors: 90 inspector days to investigate. Manager: 20 days to allocate and monitor.	food handler/other staff, or member of the public. Improved business compliance and greater food hygiene
responding to approximately 200 infectious disease notifications. Also includes a HMRC return and freedom of information requests	an infectious disease. Also investigations into possible improved performance under the FHRS.		awareness. Ensuring that the FHRS web site is as up-to-date as possible.

Food Health Certificates and Export Health Certificates Issuing approximately 150 food health certificates to allow businesses to export food consignments to third countries.	To allow export of food.	Insp deal Man	roximately 120 health certificates issued year. ectors: 1 day issuing certificates and ing with queries. ager: 3 day issuing certificates and ing with queries.	Approximately 120 health certificates issued
Street Trading Consents Responding to approximately 20 new and renewal applications for street trading consents.	To ensure compliance with the Local Government (Miscellaneous Provisions) Act 1982, Council Policy and conditions relating to street trading.	Insp chec Man	roximately 20 applications received per coximately 20 applications received per coximately 20 applications received per coximately 20 applications with compliance complaints.	20 applications processed per year
Responding to FSA Food Alerts or other Emergency Requests from the FSA Responding to food alerts for action, or other emergency requests, issued by the FSA regarding the withdrawal or recall of contaminated and/or illegal food.	Statutory Code of Practice requirement identified by the FSA.	depe	ectors: 2 days but could be more ending upon the type of food alerts ed. eager: 1 day to allocate and monitor.	Ensuring that food alerts for action are responded to in a timely fashion to remove contaminated and/or illegal products from the market to protect public health.
Total Estimated Resources for	Reactive Interventions in 2025/26		Inspectors: 248 days Management: 77 days Business Support Administration: 30 day Total: 355 days Note: The above figures do not include the Health Manager.	

Proactive Interventions

Work Area	Reason/s	Estimated Resources	Output/Outcomes
Coffee machine safety To raise awareness of coffee machine safety regarding the Pressure Systems and Safety Regulations	To ensure that duty holders are aware of their responsibilities under the Pressure Systems and Safety Regulations, particularly regarding the need for written schemes of examination to minimise the risk of risks to employees and the public from hazardous machines.	Inspector: 10 days for follow up work to mailshot. Manager: 2 days	200 mail shot contacts plus a sample of follow up visits
Motorsport safety To undertake an inspection of one site where karts are used by the public.	To ensure that health and safety risks relating to participant and spectator safety are being well managed.	Inspector: 1 day for the inspection and administration.	1 inspection
Animal Welfare Work To undertake zoo licensing work and respond where necessary to dangerous wild animal enquiries. To also check the arrangements for managing the risks from infection from animal handling.	To ensure that businesses are legally licensed and meeting the terms of their licence. E. coli/Cryptosporidium infection especially in children is one of the areas in the HSE's National Local Authority Enforcement Code that local authorities should target for intervention at open farms/animal visitor attractions.	Inspector: 4 days for inspection and administration Manager: 4 days for inspection and administration	2 licensing inspections

Safety Advisory Group Work To participate in Safety Advisory Groups as necessary for major public events held throughout the year.	To provide safety advice as needed on Event Safety Plans and undertake visits during the year to ensure standards are being implemented.	Inspector: 4 days Manager: 2 days	2 inspections
Statutory Returns to the HSE Compilation and submission of the annual LAE1 return, and any other returns as requested by the HSE.	For the compilation of national statistics.	Manager: 1 day	Ensuring that the Council fulfils it's obligations to respond to requests for information from the HSE.
Total Estimated Resources for Proactive Interventions in 2025/26		Inspectors: 19 days Management: 2 days Total: 21 days	

Reactive Interventions

Priority Work	Reason/s	Estimated Resources	Output/Outcomes
Investigation of Incident Notifications Investigate approximately 10 incidents of injury or ill health that meet the criteria for mandatory investigation.	Investigations in response to RIDDOR reports or other accident notifications, suggesting poor duty holder performance and/or potential significant breaches of law, are a national planning priority identified by the HSE.	Inspectors: 10 days Manager: 1 days to allocate and monitor.	10 investigations Minimise the risk of a similar incident occurring at the business. Promote sensible risk management.
Skin Piercing and other Public Health Registration or Licensing Work	Administer and undertake inspections for approximately 60 skin piercing and other public health registration requests. To ensure that businesses have registered as legally required and are inspected. To include reacting to any new legislation relating to licensing or registration of non-surgical cosmetic procedures.	Inspectors: 40 days Manager: 2 days	40 inspections and 20 other service requests relating to registrations. To ensure that businesses are meeting the byelaws and other public health guidance for registered activities.
Complaints and other Service Requests Investigate approximately 20 complaints and responding to other service requests about workplace health and safety.	Investigations in response to information received from a complaint or other service request, suggesting poor duty holder performance and/or potential significant breaches of law, are a national planning priority identified by the HSE.	Inspectors: 10 days to investigate. Manager: 0.5 day to allocate and monitor.	20 investigations – to promote sensible risk management. Improved business compliance and greater health and safety awareness.
Adverse Engineering Reports Investigate approximately 3 adverse engineering reports, primarily notifications of defective lifting equipment.	Investigations in response to information received from an adverse engineering report, suggesting poor duty holder performance and/or potential significant breaches of law, are a national planning priority identified by the HSE.	Inspectors: 1 days to investigate. Manager: 0.25 day to allocate and monitor.	3 investigations - to ensure that duty holders take timely action to suspend use of defective equipment and undertake necessary work prior to re-use.

Monitoring of Asbestos Works Investigate approximately 2 notifications of work on asbestos-containing materials.	Asbestos continues to be the biggest occupational killer in Britain, with approximately 4,000 people dying every year due to occupational exposure.	Inspectors: 2 days to assess method statements and make site visits. Manager: 0.25 day to allocate and monitor.	2 investigations To ensure that those undertaking work with asbestos use safe methods in accordance with their licence conditions.
Premises Licence Consultations Respond to approximately 30 premises licence applications under the Licensing Act 2003 to ensure that public safety considerations are taken into account in determination of the licence.	Statutory consultee for premises licence applications under the Licensing Act 2003.	Inspectors: 5 days to review consultation papers and conduct any necessary site visits. Manager: 0.25 day to allocate and monitor.	30 consultations Appropriate responses regarding public safety are made to the Licensing Unit.
Primary Authority Partnership Continue with the Primary Authority Partnership with Merityre Specialists in Andover in order to assist the business in being compliant with health and safety legislation across all of its regional sites.	Primary Authority Partnerships are a national planning priority identified by the HSE and Better Regulation Delivery Office.	Inspectors: 2 days for dealing with enquiries from the business and local authorities, and for attending review meetings with the business. Manager: 0.5 day to monitor	A more competitive, efficient and safe business. Reduction in incidences of ill health and accidents. Business better able to demonstrate corporate health and safety responsibility.
Total Estimated Resources for Reactive Interventions in 2025/26		Inspectors: 70 days Management: 4.75 days Business Support/Administration: 1 day Total: 75.75 days	