Leaders of Test Valley Borough Council

1980 – Present

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| **Years** | **Leader** | **Party** |
| 1980 – 1985 | Cllr J L Morgan OBE | Conservative |
| 1985 – 1994 | Cllr R J Perry | Conservative |
| 1994 – 1997 | Cllr Mrs M K Haselden  Cllr M G Cooper  (Joint Administration) | Conservative  Liberal Democrat |
| 1997 – 1998 | Cllr M G Cooper | Liberal Democrat |
| 1998 – 1999 | Cllr N R Arnell | Conservative |
| 1999 – 2017 | Cllr I R Carr | Conservative |
| 2017 – 2019 | Cllr P North | Conservative |